

Market Outlook Construction Forum

Summary

as of December 4, 2020

Presenters

- Keith Garratt, Managing Director, AEI
- Fred Betz, Building Performance Consultant, AEI
- Andrew Jones, Project Manager, AEI
- Kevin Moses, Vice President, Big State Electric
- Richard Vermeulen, Lead Economist, Vermeulens
- Blair Tennant, Associate Principal, Vermeulens

Lessons from COVID, AEI

- Science of SARS-Cov-2
 - o Pathogenic Micro Organism (0.1 microns), airborne dispersal is the primary method of transmission
 - Everyone is susceptible to the virus (unless vaccinated)
- Takeaways from COVID-19
 - Surface transmission is not as critical as once imagined
 - o HVAC does not spread COVID-19, but airflow direction has an impact
 - o Layered prevention methods should be utilized to reduce the overall likelihood of transmission
 - Any filters rated higher than MERV-13 provide diminishing returns
- Simple Solutions
 - Allocate specific areas for donning and doffing PPE
 - Use dedicated elevators when required
 - o HVAC analysis that determines whether "contaminated air plumes" are forming within an office
 - o Furniture partitions help to combat COVID plumes
 - o More HVAC supply and return locations between people reduces cross-contamination
- Smart Building Solutions
 - Utilizing phone applications for entry instructions, wayfinding, etc.
 - o Software that generates usable data based on office interactions to assist with cleaning and contact tracing

COVID-19 Impacts, Big State Electric

- Staff: 100% in the office, Furlough is down 50%
- Daily screening for crew members, jobsites continue to have strict COVID-19 screening policies (7-10% time loss)
- Market momentum is steady
- RFP trend: time to price has reduced
- Service opportunities for new installations of COVID-19 mitigation systems
- Material shortages: PVC, high/medium voltage systems, breakers, and busway system

Accelerators for Change – Health Networks Preview, Vermeulens

Thoughts on establishing a framework for total benefit analysis in the built environment

Future Agenda

- DIRTT: Modular and Furniture Solutions
- Bid/GMP: Market Feedback
- Healthcare Consolidation and Total Benefit





Design & Construction Market Outlook

Keith Garratt – AEI
Fred Betz – AEI
Andrew Jones – AEI
Kevin Moses – Big State
Richard Vermeulen – Co-CEO
Blair Tennant – Associate Principal

North America's Construction Economist vermeulens.com

- Please mute mics except for those speaking
- Please keep camera function off
- Interim questions and comments via chat
- Thank You: slide deck, audio link
- "Situation Report" (Summary) Along with a Reminder
- Next session Monthly January 8th

- Breaking the Chain Lessons Learned from COVID -19
- Subcontractor Feedback Electrical
- Subcontractor Feedback Mechanical
- Total Benefit in The Built Environment Health Networks



Breaking the Chain: Lessons Learned from COVID-19

Vermuelen's Monthly Market Forum

December 4th, 2020





Agenda

- Science of SARS-Cov-2
- Takeaways from COVID-19
- Simple Solutions
- Smart Building Solutions



Affiliated Engineers, Inc.



Engineering a better way, from mastering complexity to leveraging it.

19

offices

700+

employees

318

LEED® projects



Services

Consulting & Leadership Planning Commissioning Mechanical Electrical Piping/Plumbing Fire Protection **Building Performance Practice** Instrumentation & Controls **Process Engineering** Technology Consulting & Design Security Consulting & Design Pivotal Lighting Design Cost Estimating Intelligent Buildings Geothermal Heating & Cooling

Markets

Science & Technology
Healthcare
Energy & Utilities
Commissioning
Mission Critical
Industrial Test
Process Industries
Higher Education
Aerospace
Aviation
Federal Government
Sports & Athletic Centers
Cultural & Public
Commercial/Office



Presenters



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Managing Director

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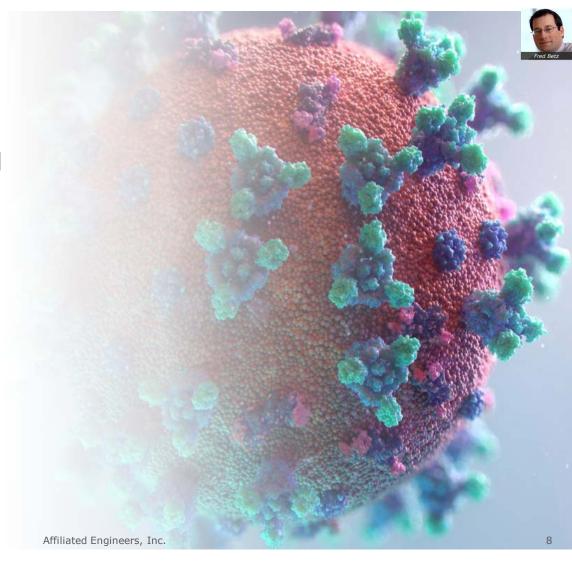
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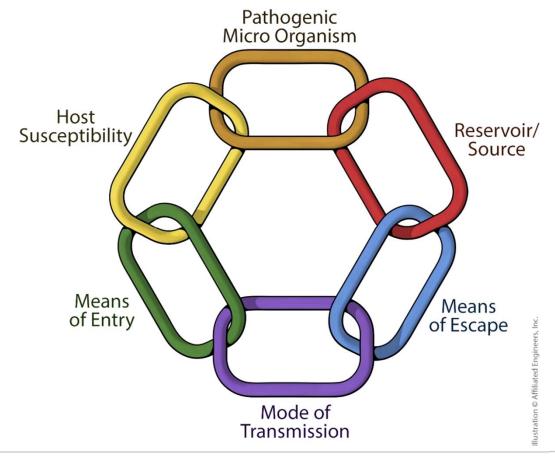
Taking a Step Back: Addressing COVID-19

- "Novel coronavirus", new and unique.
- Previous remedies generated mixed results.
- Solve an undefined problem.
- Return the basics of infection prevention.



Fred Betz

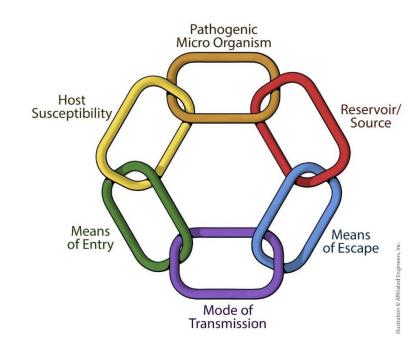
Breaking the Chain: Infection Prevention



Transmitting SARS-CoV-2

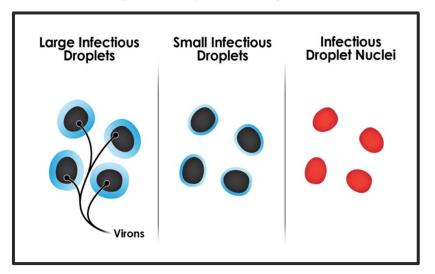


- Pathogenic Micro Organism
 - SARS-CoV-2, size = 0.1 microns
- Reservoir/source
 - The air, surfaces, respiratory tract
 - Vaccine, surface/air cleaning
- Means of Escape
 - Breathing, coughing, and sneezing
 - Masks
- Mode of Transmission
 - Direct contact, indirect contact, airborne dispersal
 - Social distance, airflow management, surface cleaning
- Means of Entry
 - Mouth and nose
 - Wash hands, N95 Masks
- Host Susceptibility
 - All except previous hosts within last 2-3 months
 - Vaccine



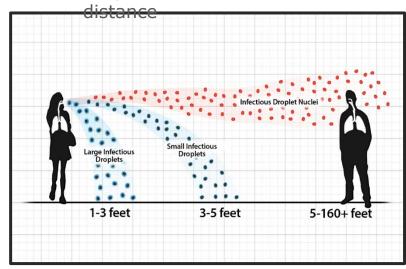


Droplet evaporation process



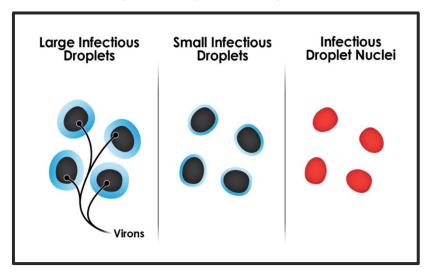


Droplet transmission



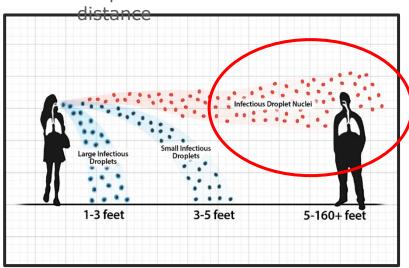


Droplet evaporation process



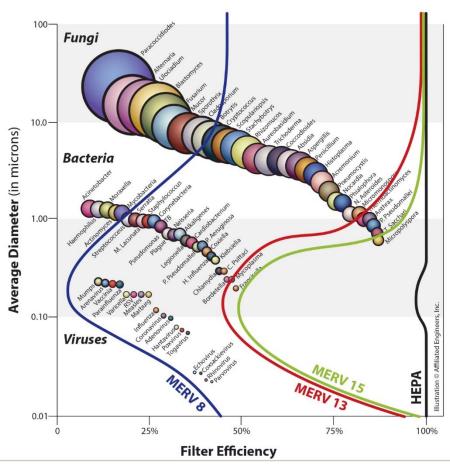


Droplet transmission

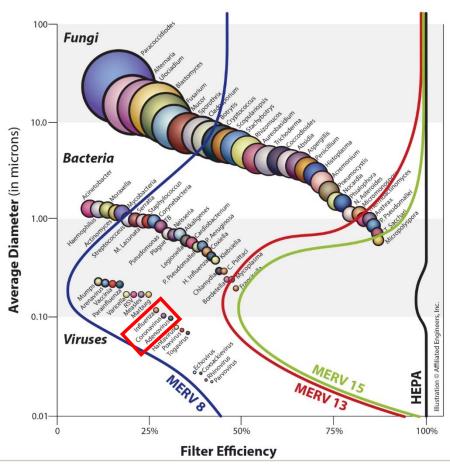


Reduce these infectious particles

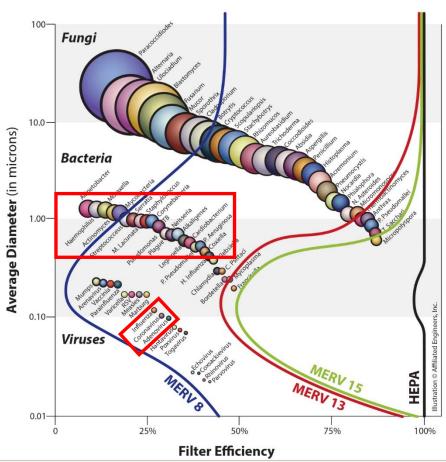






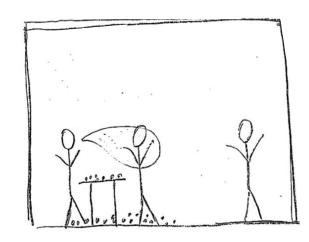






The COVID Cloud

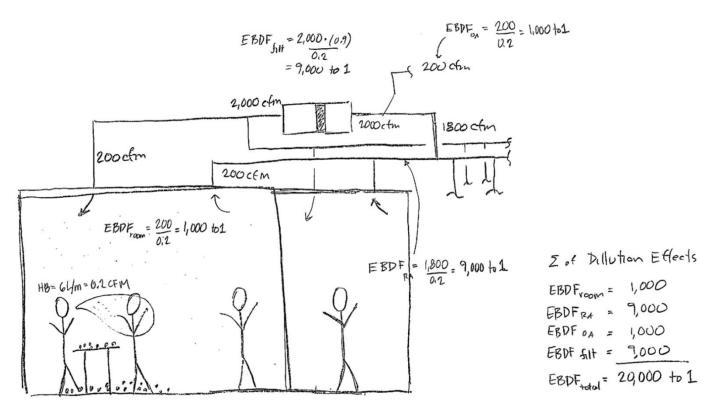




"SARS-CoV-2 Cloud" - Travis English, Kaiser Permanente

Dilution – Focus Below the Ceiling





"SARS-CoV-2 Cloud" - Travis English, Kaiser Permanente

Takeaways From Earlier This Year



18

What did we learn?

Takeaways From Earlier This Year



- What did we learn?
 - Treat like any transmissible disease break the chain
 - Surface transmission not as large of an issue as originally thought
 - HVAC does not spread COVID-19, but airflow direction matters



- Swiss Cheese no single prevention measure is effective, but layered they reduce the overall likelihood of transmission
- Need to keep healthcare services running for general care and revenue

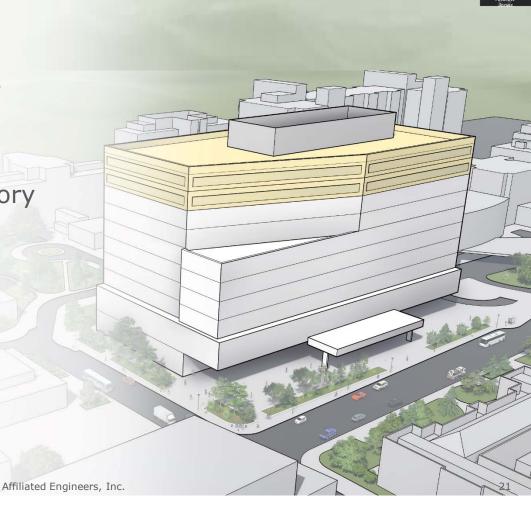


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Building Adaptability

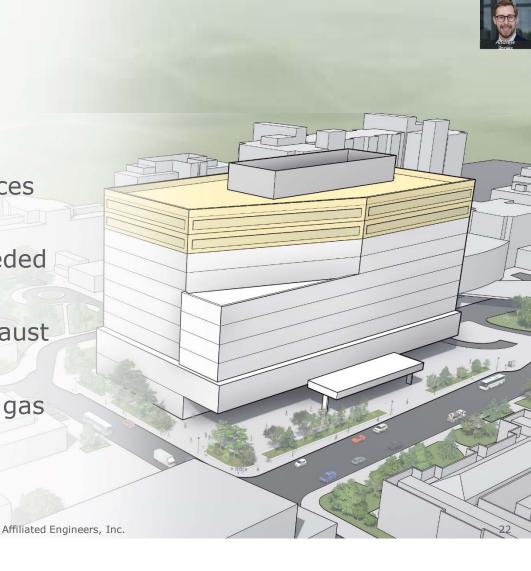
 Goal: Care for surge/isolation purposes, keeping remainder of services ongoing

 Solution: (2) dedicated respiratory isolation surge floors



Building Adaptability

- Exercise in planning
- Vestibules, donning/doffing spaces
- Dedicated elevators when needed
- Negative pressure isolation/exhaust
- Headwall electrical and medical gas growth





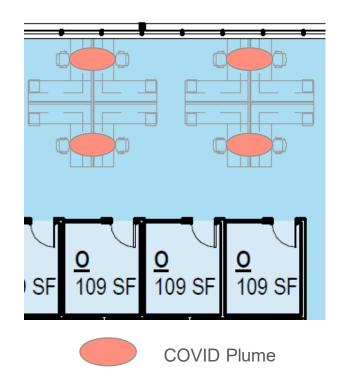




Office Spaces



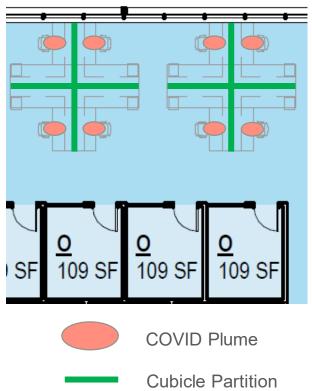
- People exhaling towards each other is undesirable
- Private offices likely don't risk transmission
- HVAC systems can push COVID plumes towards people
 - Case Study: Restaurant –Guangzhou, China



Office Spaces



- Furniture partitions can be used to block plume
- Careful to not make too high to create stagnant pockets where SARS-CoV-2 can build up

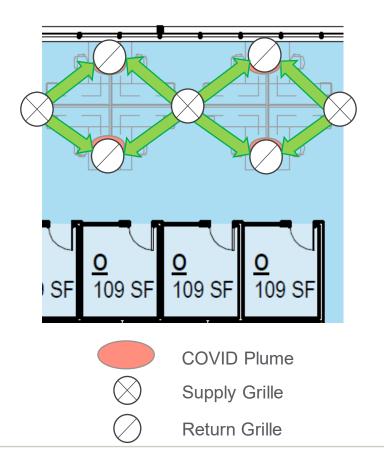




Office Spaces



- More HVAC supply and return locations between people reduces cross contamination
- Total airflow stays the same –
 ASHRAE 62.1 still viable
- Ceiling coordination becomes more challenging





Occupant Experience Applications

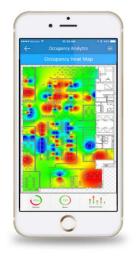


Occupant Experience Applications





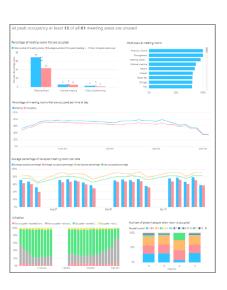






- Entry instructions
- Wayfinding
- Workstations appropriately spaced apart

- Generates usable data
- Right time cleaning / sanitization



- Contact tracing
- Space utilization
- Wells-Riley Equation

Fault Detection





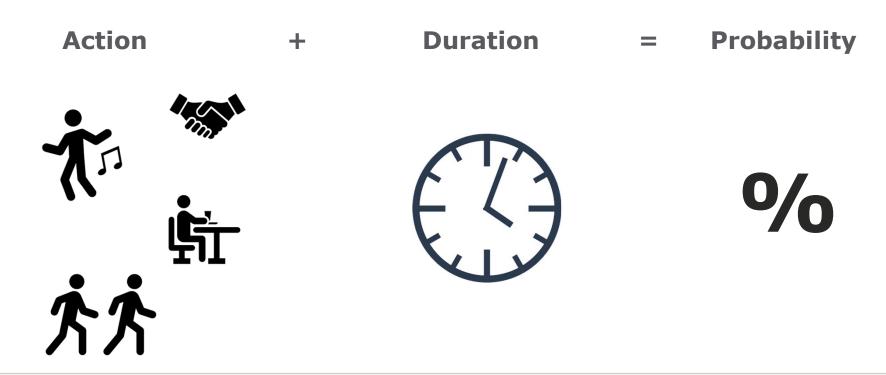
Tarriam and Name	# Days in Fault	
Equipment Name	▼ Bays in radic	
Bldg 3 AHU-2		
Return Air Flow Higher Than Setpoint	28	
Stuck Cooling Coil Valve	16	
Bldg 4 AHU-1 Fan Left In Manual Override	30	
AHU-3		
Supply Static Pressure Smaller Than Setpoint	28	
Fan Status Data Mismatch	1	
Bldg 4 AHU-2		
Supply Static Pressure Smaller Than Setpoint	26	
Fan Speed Feedback Higher Than Command	2	
AHIJ-4		
Supply Static Pressure Larger Than Setpoint	27	
AHU-6		
Fan Status Data Mismatch	17	
Supply Static Pressure Smaller Than Setpoint	3	
Blda 2 AHU-3 Economizer Should Be Off	11	
Bldg 2 AHU-1		
Supply Static Pressure Smaller Than Setpoint	6	
AHU-1		
Fan Status Data Mismatch	4	
Fan Speed Short Cycling	1	

Equipment Name	# Days in Fau
VAV 1-6	·
Stuck Zone Supply Damper	28
Bldg 2 VAV-3	
Supply Air Flow Lower Than Setpoint	15
VAV 1-4	
Supply Air Flow Lower Than Setpoint	11
Bldg 1 VAV-3	
Supply Air Flow Lower Than Setpoint	8
Bldg 4 VAV-1	
Supply Air Flow Lower Than Setpoint	4
Slow Room Air Temp Response to Conditioning	1
Bldg 1 VAV-2	
Slow Room Air Temp Response to Conditioning	4
Bldg 4 VAV-2	
Supply Air Flow Lower Than Setpoint	4



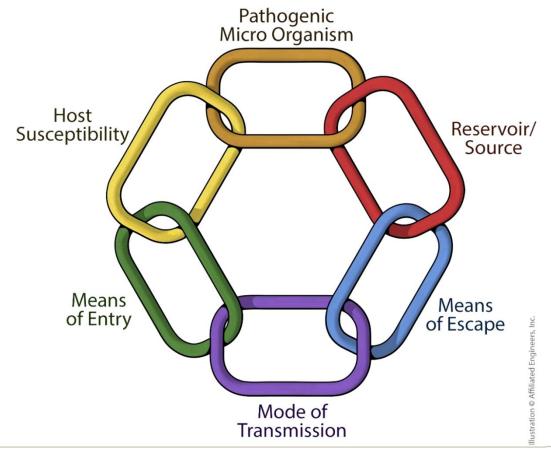
Merging Systems and Real Time Data

Probability of airborne infections governed by Wells-Riley equation.



Breaking the Chain









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BIG STATE ELECTRIC, LTD COVID -19 IMPACTS December 4, 2020





Current Work Plans in Place

- Staff
 - Still @100% in the Office
 - COVID is taking its toll little by little (7 in pre-fab shop; 20-30 in field)
 - Furlough is down 50%, but still an impact
 - 15% in quarantine due to exposure
 - BSE requires employee to test negative 2 times. Come on back.
 - Some jobsites require 14 day quarantine. Difficulty in planning around
- Daily screening for Crew Members 3 simple questions with Signature per day
 - Jobsites continue to have strict COVID-19 screening policies
 - 7-10% lost time on projects



Effect on Current/Future Work

- September Bids + \$75M
- October +/- \$25M
- November +/- \$90M (Mostly individual projects over \$5M)
- December +/- \$70M Projected
- January looks skinny (Not sure what is coming)
- When we see RFP's, we are seeing a trend that the time to price seems expedited.
- 2020 Austin Sales up 73%
- With AIA billings down in April, we anticipate October / November Lull in the Private Market. We saw a lull in October and it jumped back up
- Market momentum is steady Crews seem to be more comfortable working on jobsites.
- · Distribution; Mission Critical; Healthcare; Manufacturing
- Service opportunities for new installations of COVID-19 mitigating systems



Effect on Cost

- Material Shortages
 - PVC 8 weeks out!!!! Mostly due to hurricanes
 - High / Medium Voltage systems (Switchgear; Pad-mt Transformers, Sub-stations 30 weeks)
 - Can be an issue with Utility energizations (CPS Energy in SA)
 - Residential breakers
 - Busway systems
- Stored Materials
 - Get stuff in town and stored. Never know what will happen.
 - Copper is up and going up / Consider more stable Aluminum solutions
 - Sched 40 and Sched 80 PVC is through the roof.
- Daily screening for Crew Members
 - After NECA Survey, National Average supports a lost time of 45 Minutes / day = \$20,250.00 per day
 - Change orders with added fees for COVID-19 impacts
- Keeping our core working during complete shutdown?
 - Qualified manpower shortages
 - We have plenty of work and backlog. Looking for manpower to fulfil needs
- · Potential for factory backlog to increase costs, due to high demand
 - Remains the case

Subcontractor Feedback



- Carbon Steel fittings and flanges are flat
- Forged Steel fittings are flat
- Stainless Steel is moving higher
- Carbon Steel pipe is moving higher
- Aluminum, brass and copper are moving higher new item since 11/5 update
- Imported Metals market is soft
- Domestic Metals with slight increases published for January 2021
- The upticks were in the 1 to 3 percent range.
- Hangers, valves, some sizes of pipe have increasing lead times

Subcontractor Feedback



***Relative to the overall Texas market I would say project's overall margins are rising slightly due to the robust market. Everywhere but Houston – still very flat there.

***Automatic premium time is necessary in bids to draw qualified skilled labor to the robust markets in Texas, including the Tesla plant in Austin that will affect all of North and Central Texas.



A Better Built Environment through Measured Value

Richard Vermeulen, Chief Estimator | Lead Economist Blair Tennant, Director | Business Development

HEALTHY PLANET

SUPPLY

DE

HEALTHY PEOPLE

BELONG

SO

URCE

BEHAVE

В

Year 2020 36 BMT

CO2 Emissions in Billion Metric Tons

10 BMT

P01-07 В U LD **Year 2050**

RENEWABLES

Wind Power Solar Thermal Solar Photovoltaic Hydro/Geothermal Biofuels

EFFICIENCY

Industry Buildings Transportation

ECONOMY

Fuel Switching Carbon Capture Resource Conservation Digital Communication

BUILT ENVIRONMENT

Green Infrastructure Access Ability **Building Right Size** Macro Mobility Land Diversity



Year 2100

7.5 Billion

COMMUNITY

Family Social Groups Communication Education **Human Rights**

FOOD

Plant Based Diets Organic Practices Local Sources

WORK

Team Practice Health Networks Full Employment Safety

BUILT ENVIRONMENT

Blue Infrastructure Access Ability **Building Right Size** Macro Mobility Land Diversity





Ambulatory Re-Optimization Plan

Vision – improve response and conserve resources through integrated and distributed models

Mission - consolidate footprint, implement and expand telehealth, identify impact and benefits of virtual care

Outcome - significant benefits for access to care, improved patient experience, staff and provider wellbeing, and reduced operational expenses to the health system

Total Benefit – Ambulatory (health outcomes excluded)





Vision Mission Values



Administrative Re-Optimization Plan

Vision – improve work environment and conserve resources through hybrid virtual and real spaces

Mission - reorganize and consolidate footprint, implement and facilitate work from home, working analysis of this change

Outcome – model future administrative space for health systems

Total Benefit - Administrative Office



50	5	Space/ Access	Reduce from 266 to 116 square foot per staff Headquarters and office brought together on campus
Saving/Benefit \$000s per staff per year		Access	Parking, grocery, restaurant, retail amenities on campus
	10		Commons building and site
		Efficiency	Consolidate from 14 to 4 buildings
			Utilization of amenity space
			Mileage reduces 5,000 average miles per staff per year
	15		Parking reduce \$800 to \$1,700 per staff per year
000		Wellness	Unify brand and workflows
/Benefit \$(Support virtual business platforms
			Learn and play brought on campus
			Sense of place and space
			Listen to staff before determining workspace
Saving	20	Mobility	Commuting to/from/between work reduces from 480-720 hours per year per staff to 100-200 hour per staff per year
0			

Total Benefit - Health Networks

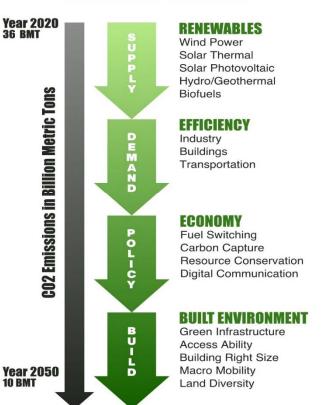




Health Care comprises 18% of the North American economy A 50% improvement in the sector is easily achieved through

Health Outcomes
Access
Communication
Diversity
Blue and Green Infrastructure
Education
Mobility

HEALTHY PLANET



HEALTHY PEOPLE

